GreenCape Overview

Jarrod Lyons Green Economy Investment and Finance Liaison

Outward Mission

October 2017



Outward Mission October 2017 | Brussels

Context

Genesis

Overview of activities

Results

Learnings and going forward



-(5)

Water

) Western Cape Industrial Symbiosis Programme (WISP)

Free facilitation service that networks companies to exchange under-utilised resources (materials, energy, assets, logistics and expertise).

Energy Efficiency

Utility-scale projects, small-scale embedded

generation, and localisation of component

Energy efficient buildings and equipment, demand side management and financing contracting models.

3 Alternative Waste Treatment

Renewable Energy

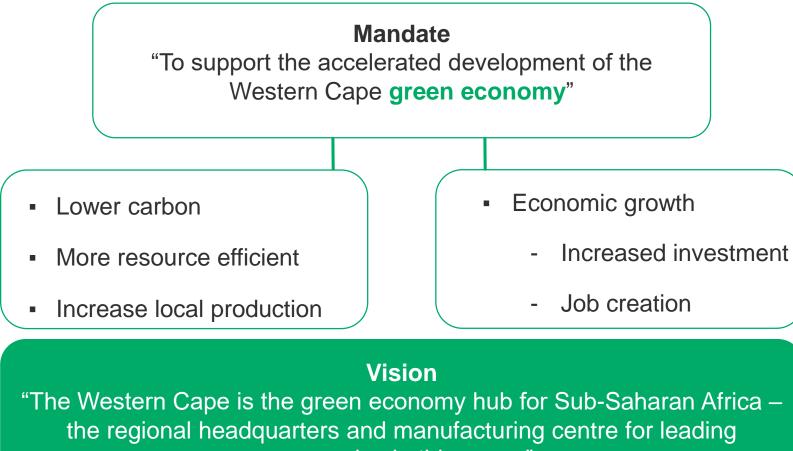
manufacture.

Municipal decision-making and policy and legislative tools on alternative waste treatment options; small-scale biogas, recycling and reuse (dry recyclables, construction and demolition waste). Water provision and economic development; greentech opportunities for water use efficiency, treatment and reuse.

-6 Agriculture and Bio-Based Value Chains

Sustainable agriculture, valorisation of wastes to high value bio-products, including bio-energy.

A focus on manufacturing allows the green economy needs to become a permanent fixture in the national economy

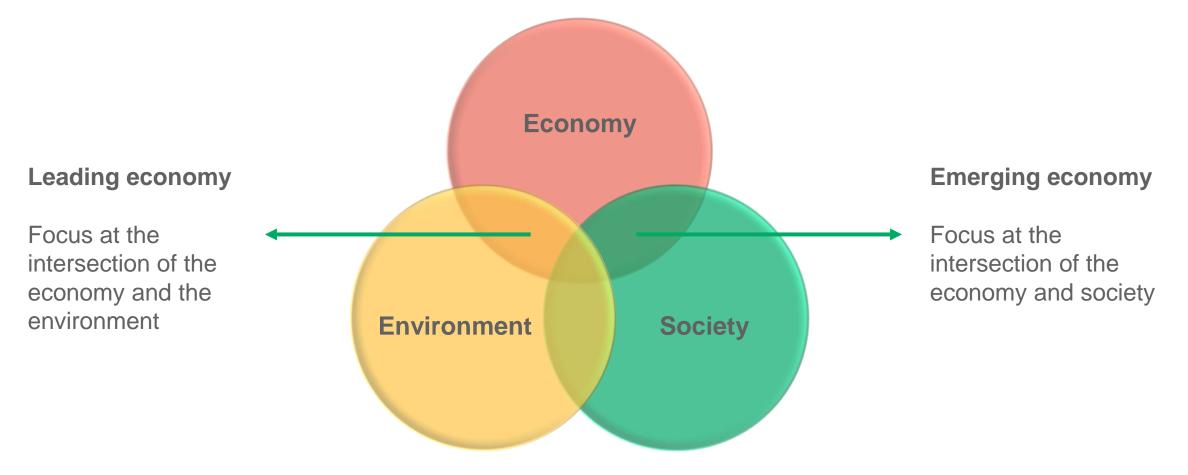


companies in this space"

CONTEXT

Even when considering environmental issues, emerging markets maintain a distinct socio-economic focus

Environmental focus

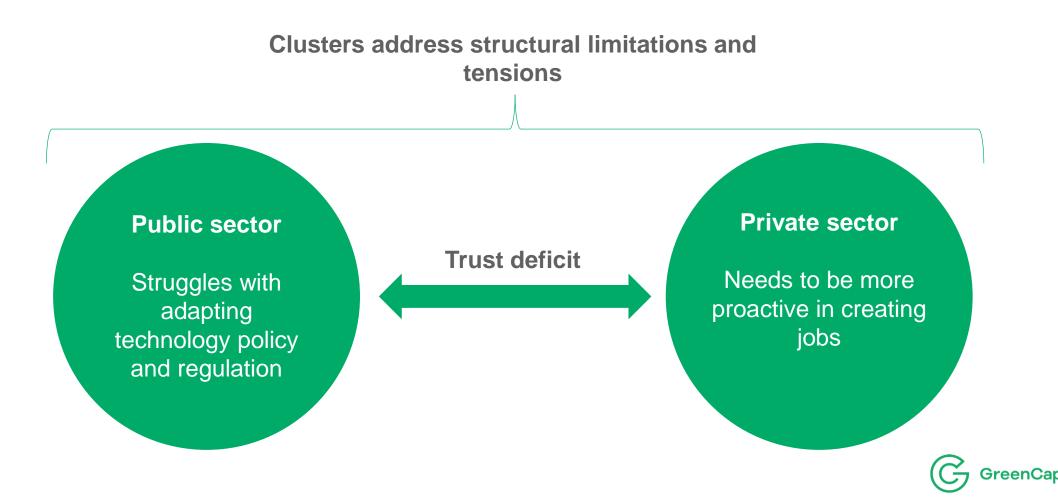




CONTEXT

Clusters address the limitations of, and tensions between, the public and private sectors

Environmental focus



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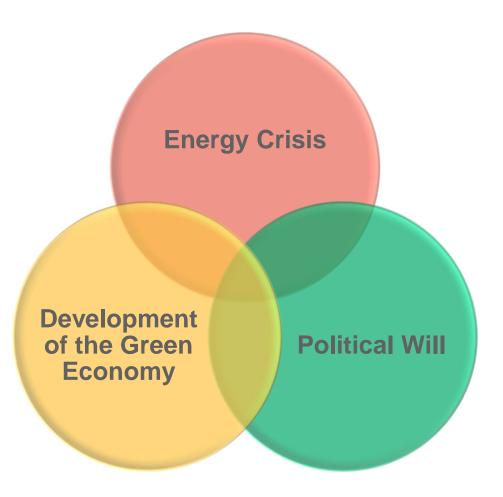
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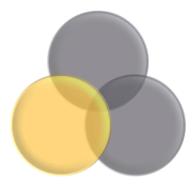
GreenCape was the result of three macro-trends dovetailing





Development of the Green Economy





- Global movement reaches SA
- Lower tech prices
- Increase in green legislation
- Imminent IPP programme



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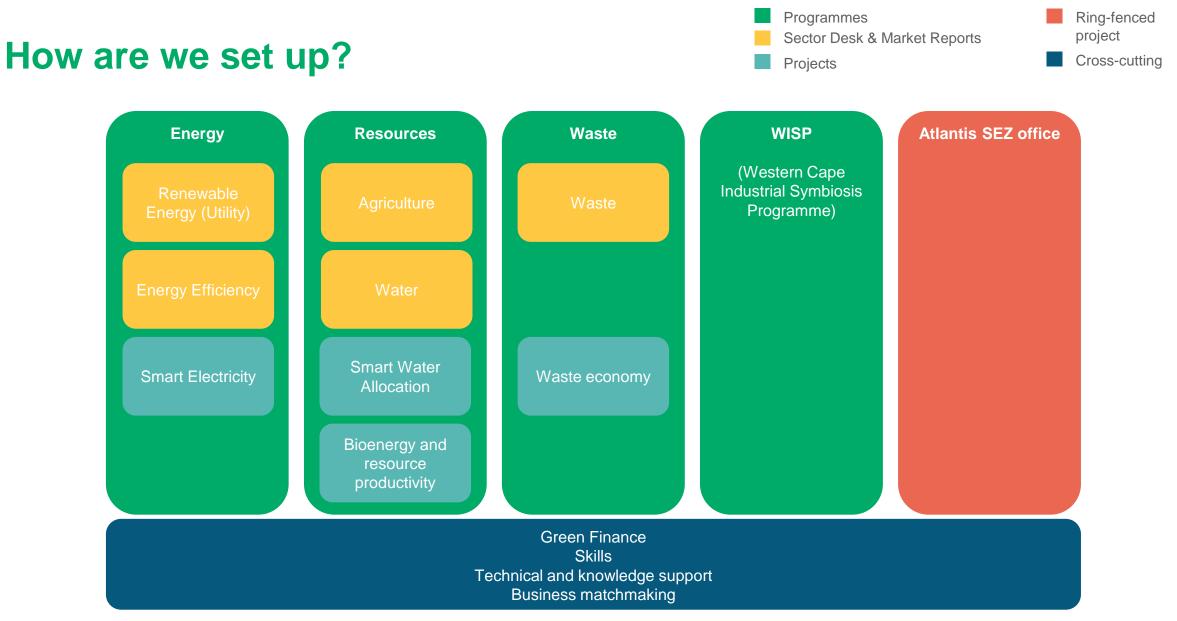
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The range of work crosses a wide variety of outputs

PASSIVE / INTERNAL

ACTIVE / CLIENT-FACING

Research:	Tools:	Stakeholder engagement:	Front-line activity:
 Field data through key relationships, site visits and networking Market Intelligence Reports Knowledge pieces Industry updates 	 Green-Agri Portal Decision-making tools e.g. waste, non-revenue water Regulatory and legislative advice e.g. tariff work 	 Networking events Thought leadership presentations Setting up cross-sectoral and triple helix meetings Support for industry gatherings 	 Proposed Special Economic Zone for Greentech manufacturing Western Cape Industrial Symbiosis Programme (WISP) Market Connect and Finance Lab
	 Green Finance Database 		Statanta port 103km Alanta Alanta Buolargerrant



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GreenCape Overview

Headline results indicate that GreenCape has made significant socio-economic strides in setting up a cleantech foundation

ZAR17 bn investment in the Western Cape since 2011
>10,000 local jobs created

• 60% of successful REIPPPP projects developed in the Western Cape

• 70% of successful renewable energy manufacturing in the Western Cape

1st African Cleantech cluster invited to join the world leading regions – International Cleantech Network (ICN)
 >1000 Member companies of the GreenCape cluster

• Atlantis greentech hub established – incentives for local manufacturing and services

• **SARETEC** providing local skills for the industry

Example: Western Cape Industrial Symbiosis Programme (WISP) Overview

The Western Cape Industrial Symbiosis Programme (WISP) is a free service which connects companies so that they can identify and realise the business opportunities enabled by using unused or residual resources (materials, energy, water, assets, logistics, expertise)



Example: Western Cape Industrial Symbiosis Programme (WISP)

Results

>450 Companies in the Ne	etwork	>4000 Under-utilised Resources Identified	
Key Performance Indicator	To Date (July 2017)	7 Year Projection (Assuming No More Synergies Completed)	
Waste Diversion	6,500 tonnes	14,300 tonnes	
Additional Revenue	R 15.0 million	R 33.5 million	
Cost Savings	R 13.10 million	R 24.4 million	
Private Investment	R640 000	R5 million	
Fossil GHG Savings	48,000 tonnes CO ₂ e (~ 6 2.2MW wind turbines)	209,300 tonnes CO ₂ e (~ 27 2.2 MW wind turbines)	
Job Creation	25 temporary 20 permanent 73 economy-wide jobs	25 temporary 20 permanent 140 economy-wide jobs	



RESULTS

Example: Renewable Energy Independent Power Producers Purchasing Programme (REIPPPP)

- Overview of arguable SA's most successful PPP since achieving democracy
- GreenCape's role was to act as a free and effective turnkey solution
 - Worked with Industry Associations
 - Attracted developers
 - Pushed through necessary troubleshooting













ICN - C40 Cities Challenge: Agriprotein

Rio de Janeiro and Agriprotein – Organic Waste Solution

WISP – GreenCape housed project

Western Cape Industrial Symbiosis Programme – promoting resource efficiency and circular economy activities, first in CoCT and now RSA







GIZ - GreenCape

Support for study tour to Germany – Instrumental in development of SARETEC Co-financed Wind Turbine Training and Skills development programme at GC Provided skills for Green Jobs programme

World Bank Group Market Connect Project

Cross Border B2B Matchmaking facility run by GC As of the end of August 2017:

•11 months of formal matchmaking

•130 formal expressions of interest

•Originating from companies and aggregators from more than 20 countries in Africa, North America, Asia and Europe

Directly supporting 94 companies
Impacting 7 different sectors in the South African Green Economy







GreenCape – WESGRO – InvestSA OSS

Myself as a manifestation of the partnership between the City of Cape Town, Regional and National government (One stop shop and Atlantis SEZ)



Wesgro

cape town & western cape tourism, trade & investment



CITY OF CAPE TOWN ISIXEKO SASEKAPA STAD KAAPSTAD

Making progress possible. Together.





The Cape Investor Centre launched in 2017









Making progress possible. Together.

RedTape Reduction





cape town & western cape tourism, trade & investment

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Positioning, people and prioritization drives performance

- **Strong links to the triple helix**, across all green subsectors, including continued financial and nonfinancial support from all tiers of government. Credible position in the ecosystem, driven by:
 - Alignment with national / provincial / local policies and strategies
 - Political neutrality
 - Legal independence
 - Technical competence
- Diverse, high quality team
- Smart growth
 - Initial focus and success on RE, enabled expansion
 - Robust problem-solving approach
 - Impact orientation (ruthless prioritisation)



Positioning, people and prioritization drives performance

Going Forward

 Building on a South African equivalent to a 'feed-in tariff' which is now being used by 20 municipalities in the Western Cape and has become the national standard - SSEG

 Looking to leverage clustering best practice from Europe to help expand GreenCape's activities and footprint through a Switch Africa Green Application to the EU.

 Working on a several financial models to increase the roll over of RE in the City of Cape town, and to use this to investigate the viability of a Green Investment Bank in the South African context.





Thank You

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Q&A

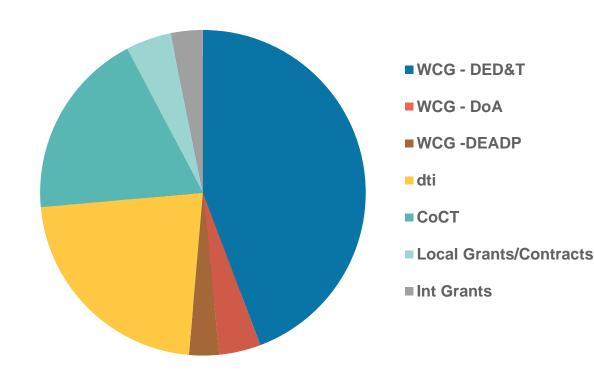


"We'd now like to open the floor to shorter speeches disguised as questions."



OVERVIEW

GreenCape funding is driven by all tiers of government, while reporting on traditional metrics for economic development



Status quo

- Western Cape Government Department of Economic Development and Tourism provides a core base of funding
- Funding planned over 3 year periods, but allocted annually
- Key metrics for funders are impact in terms of investment and job creation

Going forward

 Large multi-year funded porojects such as World Bank Market Connect and Finance Lab form part of a movement towards sustainable funding

Genesis

Sustainable finance depends on continually providing value

- Benefit from government funding and grants early on
 - Initially housed in a Provincial Department
 - Spun out an independent entity (Special Purpose Vehicle)
 - Establishing a strong value proposition to help justify expansion
- Diversify funding through different governmental departments and grant funding (sector or geographical) usually through ring-fenced projects
- Naturally, over time, we can expect government funding to decrease
- Continually mapping of services that our stakeholders would be willing to pay for
 - Testing this by taking on more commercial projects
 - Tracking a potentially portfolio of services we could provide
- Ultimately, decrease dependence on government or grant-based funding into commercial, sustainably driven sources.



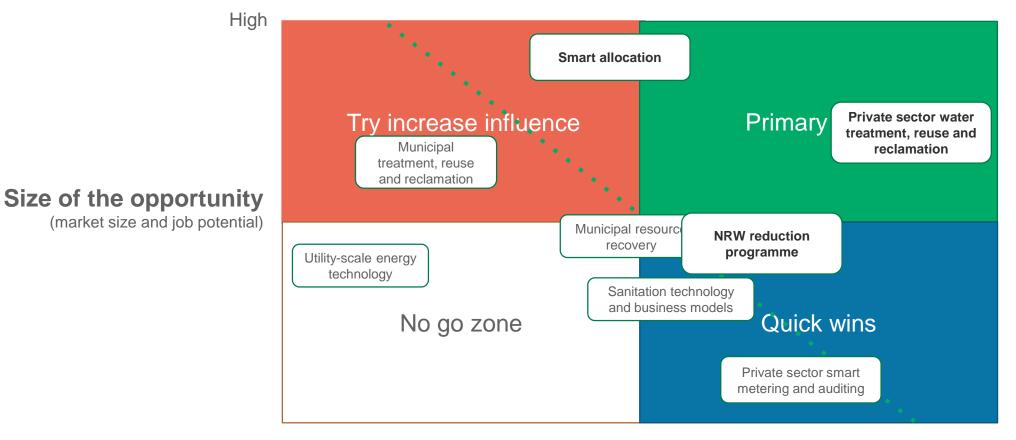
GreenCape Overview

GreenCape aims for a ruthless prioritization approach which is firmly adhered to

Illustration: Water Programme, 2017 - 2019

Low

GreenCape focus threshold
 (note the slope)



Ease or ability to influence

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