



**World Cities**

EU – Third Countries Cooperation on  
Urban and Regional Development



A project of the European Union managed by the Directorate General for Regional and Urban Policy (DG REGIO) of the European Commission and supported by the European Parliament

# Visit to Australia

## Innovation for Smart and Green Cities

### 08 – 12 May 2017

An event prepared for European delegates from the European pilot cities of Hamburg, Katowice, Manchester and Prague

# Programme

(as of 04.05.2017)

**Contact:**

Pablo Gándara, Project Manager, [pgandara@world-cities.eu](mailto:pgandara@world-cities.eu), mob +49 179 9052720

David Zeller, Communications Manager, [dzeller@world-cities.eu](mailto:dzeller@world-cities.eu), mob +49 173 915 4086

Bruce Wilson, Coordinator Australia, [bruce.wilson@rmit.edu.au](mailto:bruce.wilson@rmit.edu.au), mob +61 414236765

Raul Daussa, Project Director Ramboll, [rd@ramboll.dk](mailto:rd@ramboll.dk), mob +45 51 676942

Amada Crichton, RMIT EU Centre, [amanda.crichton@rmit.edu.au](mailto:amanda.crichton@rmit.edu.au), mob. + 61 418 520 136

**Website:** [www.world-cities.eu](http://www.world-cities.eu)

**World Cities Australia is implemented by Ramboll and the EU Centre, RMIT University**



## Introduction

World Cities is a project of the Directorate General for Regional and Urban Policy (DG REGIO) of the European Commission in the framework of the European Parliament's preparatory action to promote the exchange of experience and best practice between the European Union and third countries on the theme of territorial development with particular reference to urban development, urban-rural partnerships and urban cross-border cooperation.

## Programme Design and Logistics

The programme is designed for representatives of European local authorities from Hamburg, Prague, Katowice and Manchester meeting counterparts in Australia. Cities have been awarded to participate as results of an open tendering procedure. Delegations represent a *triple-helix* approach of the project, i.e. their members represent local authorities, the research and business sector linked to sustainable urban development. The event will consist of field visits and working meetings in Melbourne, Adelaide, Hobart and Canberra.



The programme will start with a launch event launch event between the four European cities and their Australian pairs in Melbourne. It will continue with the celebration of the Europe Day at RMIT in Melbourne. European delegates will then travel to their corresponding pairing cities. The result of the mission will be the identification of pilot areas / projects for further cooperation and the development of partnership action plans for their implementation.

## About the Australian Cities (compiled from the applications)

### Canberra

Canberra is the planned capital city of Australia within the Australian Capital Territory (ACT). With a population of 400,000, it is Australia's largest inland city. The city's design was influenced by the garden city movement and incorporates significant areas of natural vegetation, resulting in Canberra being known as the 'bush capital' and 'the city in the landscape'. Being the capital city of Australia, the city has a high proportion of public servants and universities which contribute significantly to the city's character, employment and economy.

Reviews of three of Canberra's significant strategies will commence in 2017: its climate change strategy and action plan, planning strategy and transport strategy. An integrated approach is planned for these reviews to maximise opportunities, outcomes and collaborations between these interrelated areas. The timing of the reviews aligns well with the EU project timeframes and offers a great opportunity to exchange learnings with the EU.

Canberra is seen nationally and internationally as a leading city for renewable energy. The ACT Government recently announced its goal of 100 per cent renewable electricity by 2020. The review of the climate change strategy is considering the best pathway to the ACT achieving net zero emissions by 2050 beyond achieving 100 per cent renewable electricity by 2020. A particular challenge for Canberra will be addressing emissions from transport. As the ACT transitions to 100 per cent renewable electricity, the transport sector is projected to account for over 60 per cent of the city's total emissions.

The review of Canberra's planning and transport strategies will be integrated with the approach to mitigating and adapting to climate change and improving environmental sustainability. As part of the reviews, we are looking at ways we can diversify our economy, better use our existing public places and streets through placemaking and place activation, and improve the mode share of sustainable modes of walking, bicycling and public transport.

In the World Cities Project, Canberra is collaborating with the European city of **Prague (CZ)**.

### Hobart

Hobart is the capital and most populous city of the Australian island state of Tasmania. It is the least populated state capital in Australia. In June 2015, the city had a greater area population of approximately 221,000 inhabitants. Hobart is a busy seaport. Its economy is heavily reliant on the sea and it serves as the home port for the Antarctic activities of Australia and France.

The City is interested in cooperating in the following areas:

- ✓ Climate action at community and regional level around that reduces greenhouse gas emissions, improves energy efficiency and provides opportunities for access to renewable energy.
- ✓ Sustainable urban development that increases resilience across its community and assets and enables adaptation to climate impacts and hazards.
- ✓ Ensuring best practice with the expansion of the University of Tasmania into the inner city that creates new economic opportunities and provides increased sustainable mobility.

- ✓ Smart cities and approaches to improving effectiveness and efficiencies using new technologies and improved mobility across municipal areas.

The City's is committed to enhancing Hobart's urban sustainability. This is demonstrated through the following key strategies:

- ✓ The Hobart 2025 Strategic Framework
- ✓ Capital City Strategic Plan 2015- 2025
- ✓ Hobart Climate Change Strategies x 5 (subject to review) that delivers across two climate programs: (i) improving energy use and reducing emissions and (ii) adapting climate change
- ✓ City of Hobart Climate Change Adaptation Plan 2013 – 2016
- ✓ Climate change information for decision makers
- ✓ Regional Climate Change Adaptation Strategy

In the World Cities Project, Hobart is collaborating with the European city of **Katowice (PL)**.

## Melbourne

**Melbourne** is the capital and most populous city of the Australian state of Victoria, and the second-most populous city in Australia. Melbourne consists of 31 municipalities and has a population of **4.56 million** inhabitants as of 2015. Melbourne rates highly in education, entertainment, health care, research and development, tourism and sport, making it the **world's most liveable city**—for the sixth year in a row in 2016, according to the Economist Intelligence Unit. It is a leading financial centre in the Asia-Pacific region, and ranks among the top 30 cities in the world in the Global Financial Centres Index.

In 2015, the City of Melbourne engaged its community to develop **Future Melbourne 2026 Plan**, its second decadal plan. The plan sets out the community's aspirations for the city and provides a foundation for individuals and institutions with an interest in the city's future to work towards nine common goals. A number of domain-specific strategies support these goals, of which those dedicated to smart city development, climate change adaptation, emission reductions, resilience, transport, and infrastructure are likely to provide the focal points for cooperation.

These Future Melbourne goals and their supporting strategies offer a high level indication of Melbourne's immediate strategic priorities, and areas suggested for development through city-to-city coordination.

While Melbourne's economy is diverse and increasingly characterised by home grown and global start-ups in the digital technology sector, the main drivers over the last decade have consistently been the following six sectors, identified as 'high growth and high value' through a Victorian State Government Strategy:

- ✓ medical technologies and pharmaceuticals;
- ✓ international education;
- ✓ new energy technologies;
- ✓ food and fibre;
- ✓ transport, defence and construction technologies;

- ✓ professional services.

The sectors are being supported by the State Government to further enhance Melbourne's competitive advantage and to build on existing strengths in each industry sector. Initiatives designed to support the sectors aim to encourage innovation from within sectors as well as building capacity for them to absorb and leverage innovation and new technologies external to them.

In the World Cities Project, Melbourne is collaborating with the European city of **Hamburg (DE)**.

## **Adelaide**

Adelaide, the capital of South Australia is a vibrant, liveable City, with a focus on becoming one of the world's smartest cities, with a globally-connected and opportunity rich economy.

The State Government and City Council have a shared ambition for the City of Adelaide to be one of the world's first carbon neutral cities and is a global leader in sustainability and adaptation to climate change. This initiative is underpinned by a strong partnership that is formalised in a Sector Agreement under South Australia's Climate Change and Greenhouse Emissions Reduction Act 2007. The team responsible for delivering this initiative is shared between the State and City Governments, with the Lord Mayor and Chief Executive of the City Council invited to relevant sessions of the State Government's senior governance groups.

The Carbon Neutral Adelaide Action Plan outlines the emissions reductions priority areas in renewable energy sources, energy use and efficiency, transport and waste, and the programme of actions that have been identified to take these forward in the next five years. In addition to these priorities the core economic development sectors for development are tourism, retail, health, professional services and growing the entrepreneurial sector.

The City of Adelaide has a strategic focus on building a smart, green, liveable and creative city. The State and City governments are signatories to parallel international agreements on Climate Change – the Global Covenant of Mayors for Climate and Energy and the Compact of States and Regions – and the State Government has committed to the Under 2 MOU, and aims to achieve net-zero emissions for the State by 2050. The City of Adelaide is also a member of the Carbon Neutral Cities Alliance.

The South Australian Government is a founding organisation of Climate-KIC in Australia and we are committed to building on the foundations of Climate-KIC Europe in bringing together government, business and education sectors to find innovative solutions to our climate change challenges. We are currently exploring options of utilising the model of the Climate-KIC Europe Smart Sustainable Districts to support our ambition to develop a Carbon Neutral Precinct within Adelaide.

Adelaide is a Smart City. Cisco recognised Adelaide's Smart City potential when it made us Australia's, and the Southern Hemisphere's, first Lighthouse City. We have key elements of infrastructure to support the technologies a smart city needs. First and foremost is Adelaide Free, one of the largest, most comprehensive free public access Wi-Fi networks in the world.

In the World Cities Project, Adelaide is collaborating with the European city of **Manchester (UK)**.

## World Cities Overview Agenda in Australia

<b>Day 1 – Saturday 06 May 2017 – Travel Day</b>
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Most delegates arrive in Melbourne.

Taxi transfer to the hotel (please look for a driver with “World Cities” sign)

NAME			AIRLINE	FROM	TIME
Mr	Thomas	Jacob	Etihad	Abu Dhabi	17:50
Ms	Hannah	Peschel	Etihad	Abu Dhabi	17:50
Mr	Thomas	Eichhorn	Etihad	Abu Dhabi	17:50
Mr	Johannes	Betz	Thai Airways	Bangkok	20:00
Mr	Jens	Bley	Thai Airways	Bangkok	20:00
Mr	Mateusz	Skowroński	Emirates /Qantas	Dubai	20:00
Ms	Agnieszka	Hajduk-Smaczniewska	Emirates /Qantas	Dubai	20:00
Mr	Robert	Pyka	Emirates /Qantas	Dubai	20:00
Mr	Jacek	Frączek	Emirates /Qantas	Dubai	20:00
Mr	Adam	Szatkowski	Emirates /Qantas	Dubai	20:00
Mr	Jan	Dobrovsky	Emirates	Dubai	21:50
Mrs	Sarka	Tomanova	Emirates	Dubai	21:50
Mrs	Veronika	Sucha	Emirates	Dubai	21:50
Mr	Michal	Zalesak	Emirates	Dubai	21:50
Mr	Simon John	Navin	Emirates	Dubai	20:55
Ms	Rebecca	Heron	Emirates	Dubai	20:55
Mr	Ivan Eric	Hewlitt	Emirates	Dubai	20:55
Mr	David Scott	Zeller	Emirates	Dubai	21:50
Mr	Pablo	Gandara	Air France	Abu Dhabi	17:50

Accommodation:

**IBIS MELBOURNE HOTEL**

15 - 21 Therry Street - Melbourne VIC 3000 - Australia

Tel : +61 (3) 9666 0066 - Fax : +61 (3) 9666 0052 - H1564@accor.com

**Day 2 – Sunday 07 May 2017**

Arrival of remaining World Cities delegates

Taxi transfer to the hotel (please look for a driver with “World Cities” sign)

NAME			AIRLINE	FROM	TIME
Mr	Mark	Duncan	Emirates	Dubai	20:55
Ms	Helena Claire	Barker	Emirates	Dubai	20:55
Mr	Raul	Daussa	Singapore Airlines	Singapore	17.10
Mr	Dr. Ronald	Hall	Qatar Airways	Doha	17:20

**Free day for recuperation & resting**

Recommendations for activities (voluntary basis – proposed by RMIT colleagues)

Queen Victoria Market  
- 513 Elizabeth St, Melbourne VIC 3000  
- 9am to 4pm - Free  
- More Info: <http://www.qvm.com.au/>

Immigration Museum  
- 400 Flinders St, Melbourne VIC 3000  
- Daily, 10am to 5pm - \$14  
- More info: <https://museumvictoria.com.au/immigrationmuseum/>

Vincent Van Gogh Exhibition  
- NGV International, 180 St Kilda Rd, Melbourne VIC 3006  
- 10am to 5pm, \$24.50-\$28  
- More info: <https://www.timeout.com/melbourne/art/van-gogh-and-the-seasons>

1966: The Year That Changed The World (Exhibition)  
- Shrine of Remembrance, Birdwood Ave, Melbourne VIC 3001  
- 10am – 5am, Free  
<https://whatson.melbourne.vic.gov.au/Placestogo/MelbourneLandmarks/Historic/Pages/4465.aspx>

**18:30 Get together dinner at the IBIS Hotel – Meeting at the reception**

Accommodation:

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<b>Day 3 – Monday 08 May 2017</b>
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**Venue: Melbourne City Hall - Yarra Room**

- 08:15 Meeting at the Hotel Lobby – meet Matthew Coote (EU Centre) and walk to the City Council (10min)
- 08:30– 09:00 Registration, tea and coffee
- 09:00 – 10:00 Opening ceremony  
09:00 – 09:15 Welcome  
09:15 – 09:30 Keynote address by H.E. Mr. Sem Fabrizi, EU Ambassador to Australia  
09:30 – 10:00 Introduction of the World Cities Project by Ronald Hall, Principal Advisor DG REGIO, EU
- 10:00 – 11:15 Session 1: Introduction of city pairings I  
Chair: Ronald Hall, Chief Advisor DG REGIO, EU  
10:00 – 10:10 Melbourne  
10:10 – 10:20 Hamburg  
10:20 – 10:30 Canberra  
10:30 – 10:40 Prague  
10:40 – 11:15 Q&A
- 11:15 – 11:45 Coffee Break
- 11:45– 13:00 Session 2: Introduction of city pairings II  
Chair: Prof Bruce Wilson, RMIT Melbourne  
11:45 – 11:55 Hobart  
11:55 – 12:05 Katowice  
12:05 – 12:15 Adelaide  
12:15 – 12:25 Manchester  
12:25 – 13:00 Q&A
- 13:00 – 14:00 Lunch
- 14:00 – 14:15 Welcoming words by the Lord Mayor, City of Melbourne
- 14:15 – 14:45 Complex urban problems: how do we respond?  
Distinguished Professor Billie Corti-Giles, Director, RMIT's Urban Futures Enabling Capability Platform
- 14:45 – 15:00 Sustainable Urbanisation and Triple Helix Cooperation – Best Practices from EU-Business in Australia  
Stella Whitaker, Ramboll Australia
- 15:00 – 15:30 Sustainable Urbanisation and the United Nations Global Compact Cities  
Julia Laidlaw, Project Officer, Global Compact Cities



- 15:30 – 16:30 Interactive Session I: Urban Topics (World Café Style)  
Participants, divided in *cross-city* smaller groups, will join working stations for several short rounds of discussion (20min). At the end of each round, participants will be asked to move to the station to address a new topic. Prior to the discussion in groups, four brief presentations (3 minutes) will set the scene - respectively on:
- Group 1 - Smart City: mobility, ICT, Safety
  - Group 2 - Urban Economy: innovation, clusters, start-ups
- 16:00 – 16:15 Informal break
- 16:15 – 16:45
- Group 3 - Climate Change: low-carbon, green energy, resilience
  - Group 4 - Urban Regeneration: cultural heritage, green spaces, housing
- 16:45 – 17:15 Interactive Session II: Presentation of Results & Next Steps  
At the end of the discussion each moderator of the working group stations will present briefly on the results of the discussion. The project coordinators will present the way forward for the next day's meetings in the pairing cities and the follow-up activities.
- 17:15 – 17:30 Conclusions and closing words by Dr Ronald Hall End, Principal Advisor, DG REGIO
- 17:30 - 1800 Drinks, courtesy of City of Melbourne
- 19:00 Dinner at [TRUNK Restaurant](#) – 275 Exhibition St, Melbourne

Accommodation:

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<b>Day 4 – Tuesday 09 May 2017</b>
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07:30 – 08:00 Check-out

08:00 Meeting at the hotel lobby

08:30 – 12:00 Field visit in Melbourne, beginning at Parliament: Delegation will be split in 4 different groups - Walk tour of City

- Meet at Town Hall at 10 AM
- Tram on Collins street to Docklands – short walk tour of Docklands
- 10:30 to 12:00 - Boat along the Yarra to Birrarong Marr
- Bus to RMIT for afternoon event.

**12:30 – 14:00 At RMIT > Europe Day 2017 Celebration – Europe's City-Regions: the Key Drivers for a Future Smart, Sustainable & Inclusive Europe** (lunch will be available)

Open event to the public (about 50 people) – see separate programme

14:00 – 15:00 RMIT tour by Amanda Crichton (optional)

15:00 – 15:30 Transfer to the hotel

15:30 – 16:00 Pick-up luggage

16:00 – 16:30 Transfer to the airport

Afternoon: Delegates from Manchester fly to Adelaide (19:05 – 20:00)

Delegates from Katowice fly to Hobart (19:50-21:05)

Accommodation for Delegates from Manchester and Katowice in their paired cities (3 nights:  
check-in: Wed, check-out: Fri)

Accommodation for Delegates from Hamburg and Prague:

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**Day 5 – Wednesday 10 May 2017 – Overview (for details, please refer to separate bilateral programmes)**

<b>Programme in Melbourne</b>	<b>Programme in Hobart</b>	<b>Programme in Canberra</b>	<b>Programme in Adelaide</b>
Meet with Placemaking and Engagement	Town Hall - Lady Osborne Room <ul style="list-style-type: none"> <li>✓ City of Hobart overview</li> <li>✓ UTAS overview</li> <li>✓ Tasmanian Government Overview</li> <li>✓ Private sector narrative</li> <li>✓ Governance arrangements</li> </ul>	08:30 – 09:35 Flight Melbourne > Canberra (VA259) – Transfer and Check-in 11:00 Introductory briefing and roundtable discussion	Welcome – hosted by Smart City Studio  Adelaide Walking Tour (Showcasing Green and Smart City projects)
Meet with Queen Victoria Market Staff	Local tour - Mt Wellington – delegation	Media opportunity and lunch	Lunch - hosted by Cisco Lighthouse
Meet at RMIT - "Complex urban futures: snapshots from research"	Resilience regional and local area planning	Site tour of New Acton	Site visit to Northern Adelaide and Barossa
Transport Team / Fishermans Bend (TBC)	Tourism and the creative sector	Site Visit of Mount Ainslie	Aquifer Storage and Recharge project – hosted by City of Salisbury
Visit to Melbourne City Lab (TBC)	Tour IMAS		
Joint Dinner with Melbourne - Future Melbourne refresh process	Dinner Hosted by UTAS	VIP dinner	Dinner in Barossa
Accommodation at <a href="#">IBIS Hotel</a> 15 - 21 Therry Street - Melbourne	Accommodation at <a href="#">Hadley's Orient Hotel</a> , Murray Street	Accommodation at Best Western <a href="#">Plus Garden City Hotel</a> , 55 Jerrabomberra Avenue	Accommodation at <a href="#">IBIS Adelaide</a> (122 Grenfell Street).

**Day 6 – Thursday 11 May 2017 - Overview (for details, please refer to separate bilateral programmes)**

<b>Programme in Melbourne</b>	<b>Programme in Hobart</b>	<b>Programme in Canberra</b>	<b>Programme in Adelaide</b>
Transport Team / Fishermans Bend (TBC)	Climate Modelling and Research	Tour of Renewables Innovation Hub	Train to Tonsley
Visit to Melbourne City Lab (TBC)	Research and innovation	Tour of the CBR Innovation Hub	Tonsley Tour – Australia’s First Innovation District
Urban Innovation for resilient cities, University of Melbourne	Renewable Energy and Research	Meeting with the Canberra Business Chamber	Transfer back to Adelaide
Discussions at the CityLab: <ul style="list-style-type: none"> <li>✓ Smart City Approach</li> <li>✓ Start-up policies / strategies and innovation</li> <li>✓ City visualisation tools (CLUE, 3D DAM)</li> <li>✓ Demonstration of smart technology</li> </ul>	Climate & Energy Forum <ul style="list-style-type: none"> <li>✓ City of Hobart and Local Government Association of Tasmania</li> </ul>	Walking tour in Braddon <ul style="list-style-type: none"> <li>✓ Meeting with government planning staff</li> <li>✓ Site visit at the Hamlet</li> </ul>	Academics Roundtable Lunch – hosted by the University of Adelaide <ul style="list-style-type: none"> <li>✓ Smart City Consortium</li> <li>✓ Cooperative Research Centre for Low Carbon Living</li> <li>✓ Climate KIC</li> </ul>
Debrief / Plan ongoing collaboration over the next 6 months	Debrief / Plan ongoing collaboration over the next 6 months	<a href="#">VIP dinner</a> and discussion of Prague’s learnings – Next steps	Tour - Adelaide Central Market
Dinner (TBC)	Dinner at MONA – Museum of Modern and New Art	Prague Delegates flight back to Melbourne (QF483 – 20:30 to 21:40)	Wrap up and Next Steps
Accommodation at <a href="#">IBIS Hotel</a> 15 - 21 Therry Street - Melbourne	Accommodation at <a href="#">Hadley’s Orient Hotel</a> , Murray Street	Accommodation at <a href="#">IBIS Hotel</a> 15 - 21 Therry Street - Melbourne	Accommodation at <a href="#">IBIS Adelaide</a> (122 Grenfell Street)

<b>Day 7 – Friday 12 May 2017</b>
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Morning: Delegates from Manchester and Adelaide fly back to Melbourne

14:00 – 16:00 Joint Debriefing for all EU cities representatives (IBIS Hotel)

16:00 – 16:30 Transfer to the airport and flights back to Europe.

### List of Participants

Name	Position	Delegation
<b>Representing the European Union / EU Member States</b>		
H.E. Mr. Sem Fabrizi	EU Ambassador to Australia and Head of EU Delegation to Australia	EU Delegation
Dr. Ronald Hall	Chief Advisor to the Deputy Director General, DG REGIO, European Commission	EU Commission
Chris Holtby	UK Consul General for Victoria, SA and WA, TAS.	Melbourne
Dr George John Zbigniew Luk	Consulate-General of the Republic of Poland (TBC)	Melbourne
Dr Milan Kantor Oam	Consulate-General of the Czech Republic (TBC)	Melbourne
Caroline Lambert	Climate and Environment Counsellor, EU Delegation to Australia	EU Delegation
Sabine Rock	Political Advisor, Embassy of the Federal Republic of Germany	German Embassy
<b>From the EU Cities</b>		
Jan Dobrovsky	Director of the Project Management Department, Prague City Hall	Prague
Sarka Tomanova	Head of Projects Unit, Prague City Hall	Prague
Veronika Sucha	Marketing Manager at ESA at Business Incubation Centre (BIC)	Prague
Michal Zalesak	Managing Director at Czech ICT Alliance and Founder Prague Start-up Centre	Prague
Thomas Jacob	Senate Chancellery, International Relations, Head International Projects	Hamburg
Hannah Peschel	Senate Chancellery, Project manager H2020-projects mysmartlife and FORCE	Hamburg
Thomas Eichhorn	Hamburg State Agency of Geoinformation & Survey, Head of Division Spatial Competence Center	Hamburg
Prof. Dr. Jens Bley	HafenCity University Hamburg (HCU), eCultureLab, Director	Hamburg

Johannes Betz	Head of Department, Hamburg Port Authority	Hamburg
Mark Duncan	Strategic Lead - Resources & Programmes - Manchester City Council	Manchester
Simon Navin	Programme Manager, Smart Cities Practice - Ordnance Survey	Manchester
Rebecca Heron	Strategy Manager - Manchester City Council	Manchester
Helena Tinder	Environment and Energy Systems Manager - Manchester Metropolitan University	Manchester
Ivan Eric Hewlitt	Senior Applications Engineer - Siemens	Manchester
Joe Ravetz	Manchester University in Melbourne	Manchester
Mateusz Skowroński	Director of the Investors Assistance Department in Katowice City Hall	Katowice
Agnieszka Hajduk-Smaczniewska	Head of the Strategic Planning Office within the Local Development Department	Katowice
Dr. Robert Pyka	Scientific Director of Institute of Sociology, The University of Silesia	Katowice
Dr. Jacek Frączek	Assistant Professor on IT, Silesian University of Technology	Katowice
Dr. Adam Szatkowski	Managing Director of Foundation of Nanotechnology and Nanoscience Support – Nanonet	Katowice
<b>Australian Delegates</b>		
Lucy Dodd	Department of Environmental, Water and Natural Resources - Manager, Delivery and Products	Adelaide
Michelle English	Associated Director Sustainability, City of Adelaide	Adelaide
Katharina Graham	Climate Change Officer, Hobart City Hall	Hobart
Niel Noye	Director City Planning, Hobart City Hall	Hobart
Brendan Smyth	Commissioner for International Engagement, ACT	Canberra
Gary Rake	Deputy Director-General, Environment, Planning & Sustainable Development Directorate, ACT	Canberra
Lord Mayor, Robert Doyle	Lord Mayor, City of Melbourne	Melbourne
Cr Rohan Leppert	Councillor, City of Melbourne	Melbourne
Kate Vinot	Director, City Strategy and Place, City of Melbourne	Melbourne
Voula Sarhanis	Strategic Business Coordinator, City of Melbourne	Melbourne
Krista Milne	Manager Relationships and Partnerships, City of Melbourne	Melbourne
Evan Counsel	Practice Leader Land Use and Development – City Operations, City of Melbourne	Melbourne

Emma Appleton	Manager Urban Strategy, City of Melbourne	Melbourne
Tom Bentley	RMIT, Innovation Precinct Project with City of Melbourne and University of Melbourne	Melbourne
Prof. Dr. Lars Coenen	Head of Melbourne Sustainable Society Institute – Melbourne University	Melbourne
Michelle Fitzgerald	Chief Digital Officer and Manager Smart City Office	Melbourne
Prof. Billie Corti-Giles	RMIT's Urban Futures Enabling Capability Platform	Melbourne
Julia Laidlaw	Project Officer, Global Compact Cities, RMIT	Melbourne
Elizabeth Ryan	Director, Global Compact Cities, RMIT	
Sandra Moye	City Scan - Project Coordinator	Melbourne
<b>Project Management Team</b>		
Prof. Bruce Wilson	Country Manager World Cities Project Australia & Director of EU Centre at RMIT	World Cities
Raul Daussa	Project Director, Ramboll	World Cities
Pablo Gándara	Project Manager	World Cities
David Zeller	Communications & Partnership Manager	World Cities
Amanda Crichton	Program Manager, EU Centre at RMIT	RMIT / World Cities
Tina Maugeri	Project Officer, EU Centre at RMIT	RMIT / World Cities
Matthew Coote	Special Projects, EU Centre at RMIT	RMIT/World Cities